

Dear members of the ISPE Nordic Affiliate.

Welcome to the Annual General Meeting of ISPE Nordic on 15 November 2007.

I'm very proud to give my last chairman's report. The 2 years have gone by very fast and I have had very exciting and successful experiences. Since its start in 2000, ISPE Nordic has been a very successful and active affiliate, and we still are. New affiliates in Europe and other places in the world use the Nordic Affiliate as a good example when they are in the start-up phase.

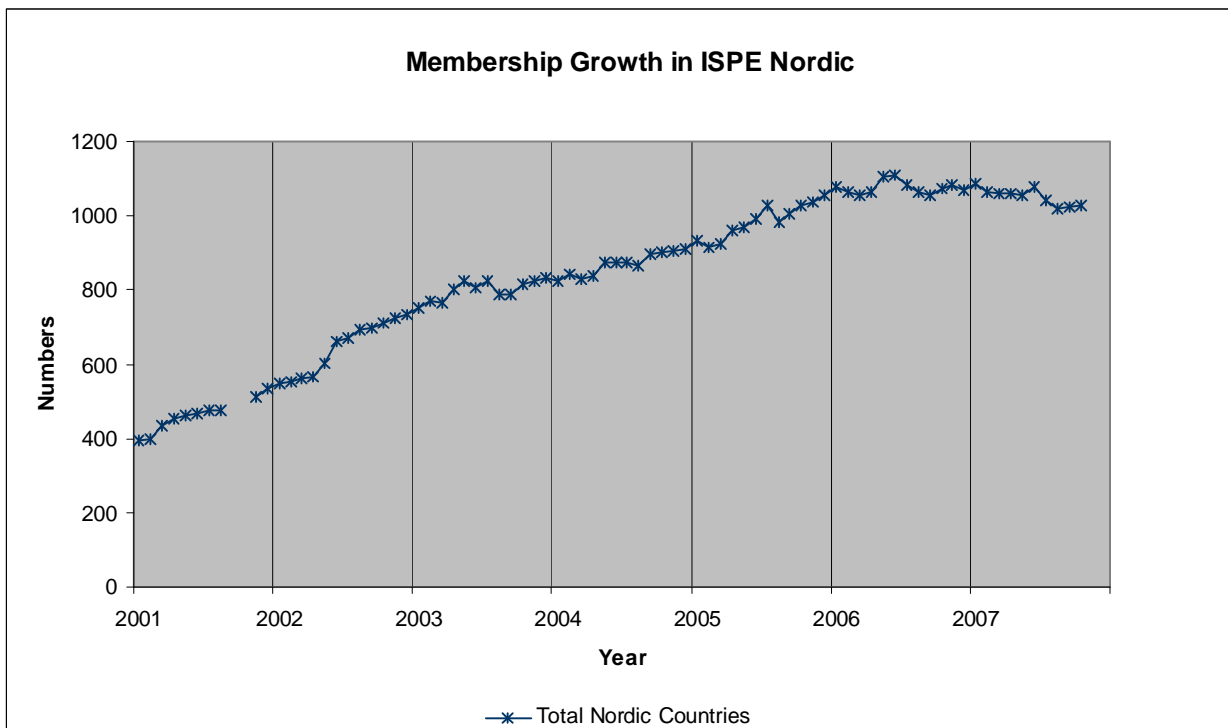
Before I go into detail with the Nordic Affiliate, I would like to thank the 2007 Board of Directors for their dedicated work.

I would like to share with you the vision of ISPE. The business plan for ISPE Nordic is aligned with ISPE's strategic plan. The core purpose of ISPE is:

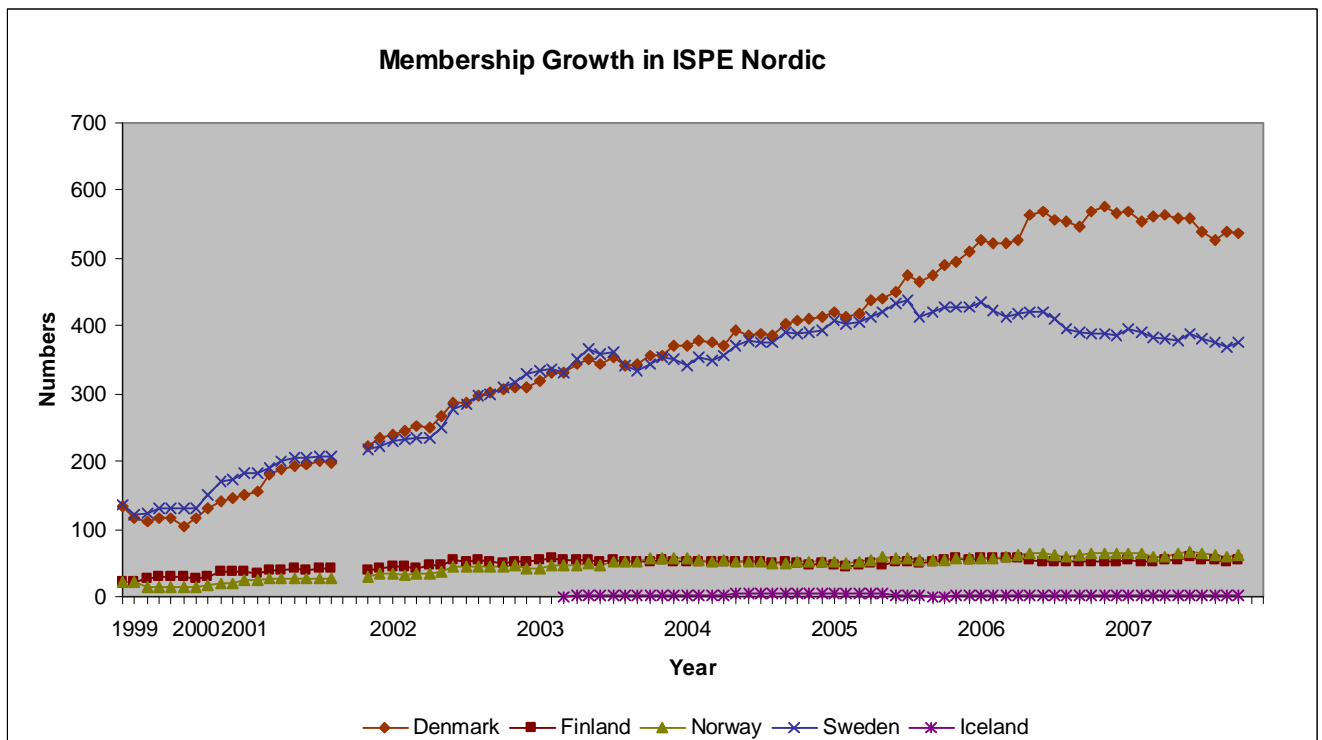
- to lead global change and innovation in pharmaceutical technology and processes

2007 has been another great year with many interesting events, but unfortunately we also had to cancel or postpone some events due to a too ambitious planning.

Because the Nordic Affiliate has been successful in making interesting events, we have attracted a lot of people and thereby also increased our membership. The Nordic region has grown from around 300 members when the Affiliate started in 2000 to 1,030 members today.



The distribution of growth between the different countries shows that the membership in Sweden has declined in recent years. This is in particular due to changes in two big companies (Pfizer and AstraZeneca).



The ISPE Nordic Business Plan for 2008 has been approved by the Board of Directors.

I wish to share with you some of the focus areas in the Business Plan:

1. Maintain and expand activities
2. Maintain and grow membership
3. Maintain and expand COPs
4. Member meetings at a local level
5. Academia and students
6. Regulators

Committee members

This year we chose to increase the number of people who are active in our committees – people who are not members of the Board of Directors, but who might become so in the future. Today 3 people have volunteered to be part of a working committee:

- Anett Kansanen from Semcon (S) has joined our Students Committee – Academia Chapter; the purpose of this committee is to develop the contacts to academia and students.

- Katrin Åkerlindh from Linde-Gas (S) has joined our Communication Committee; the purpose of this committee is to post information from ISPE Nordic in newsletters, ISPEak, our web page etc.
- Anders Ernblad, NNE Pharmaplan (S), has joined our Membership Committee; the Membership Committee is responsible for developing actions to secure the retention of our members and to increase the number of members in the Nordic region.

If you would like to play an active role in ISPE Nordic, you are most welcome to contact either me on cen@nnepharmaplan.com or other members of the Board. You can always find information about our events and the members of the Board on our web page www.ispe.org/nordic.

Within ISPE, a new programme has started at the request of the FDA. The Certified Pharmaceutical Industry Professional – CPIP – is a competence-based credential.

The purpose of the CPIP credential is to:

- Establish a global competence standard
- Recognize and certify professionals who meet the standard
- Identify “change agents” with value-adding knowledge and skills

These are the planned events for 2008:

| Date | Topic | Location |
|----------------|---|-------------------|
| 5 February | Product Security and Protection | Oslo |
| 12 March | Bio-manufacturing Excellence | Copenhagen |
| 7-11 April | ISPE International Conference on Innovation | Copenhagen |
| 20 May | To comply with PIC/S (Pharmaceutical Inspection Convention Scheme) | Copenhagen |
| 27 August | Cleaning Optimization | Helsinki |
| 30 September | Project Management | Stockholm/Uppsala |
| 8-9 October | 3rd Pan-European PAT Science Conference – EuPAT3 | Gothenburg |
| 22 October | GAMP | Oslo |
| 19-20 November | Annual Meeting: Site visit + Production Cost Improvement | Stockholm |

If there is an interesting subject that you would like us to cover, either as a local or a Nordic event, or if you would like to share some of your own experiences, you are always very welcome to contact either me or the other members of the Board.

Election of the Board

According to the bylaws of ISPE Nordic, a board member is elected for a 2-year period and can be re-elected once. This gives a maximum service of 4 years. After 4 years this person cannot continue on the Board unless elected to an officer's position. The officers also hold their positions for 2 years, and the vice-chairman is supposed to take over the chairman's position at the following election.

This means that this year we will say goodbye to 3 members of the Board. I want to thank them personally for their contribution. The first is Jonas Eriksson from NNE Pharmaplan. The second is Hans Sundin from Loxia Consulting as outgoing past chairman. Furthermore Tom Andersen from Scatec AS has decided not to continue on the Board, due to a change in his work.

The following board members have been re-elected: Stefan Åkerman from Elomatic Oy, Joachim Nordenberg from Advanced Medical Optics AB, Erik Bach from H. Lundbeck A/S, and Morten Munk from CMC Biopharmaceuticals as Treasurer.

New members elected to the board are Svein Ivar Holm from GE Healthcare, Margareta Häggström from Semcon Medical/Life Science, and Carl-Fredrik Mandenius from Linköping University.

The Board of Directors for ISPE Nordic Affiliate in 2008:

| Position | Name | Company | Country | Position until |
|---------------|------------------------|--|---------|----------------|
| Chairman | Sakari Salla | AstraZeneca | S | Nov. 2009 |
| Past Chairman | Charlotte Enghave | NNE Pharmaplan | DK | Nov. 2009 |
| Vice Chairman | Anders Bredesen | YIT Systems | N | Nov. 2009 |
| Treasurer | Morten Munk | CMC Biopharmaceuticals | DK | Nov. 2009 |
| Secretary | Markus Karlsson | STERIS Corp. | FIN | Nov. 2009 |
| | Wendy Klem | Sykehusapotekene ANS | N | Nov. 2008 |
| | Bo Norrman | Karolinska Institutet | S | Nov. 2008 |
| | Stefan Åkerman | Elomatic Oy | FIN | Nov. 2009 |
| | Joachim Nordenberg | Advanced Medical Optics AB | S | Nov. 2009 |
| | Erik Bach | H. Lundbeck A/S | DK | Nov. 2009 |
| | Linda Frederiksen | H. Lundbeck A/S | DK | Nov. 2008 |
| | Jukka Rantanen | The Danish University of Pharmaceutical Sciences | DK | Nov. 2008 |
| | Svein Ivar Holm | GE Healthcare | N | Nov. 2009 |
| | Margareta Häggström | Semcon Medical/Life Science | S | Nov. 2009 |
| | Carl-Fredrik Mandenius | Linköping University | S | Nov. 2009 |

If you have suggestions for the Board, please contact me or some of the other board members.

Finally I'm very honoured to announce the appointment of an Honorary Member to the ISPE Nordic Affiliate: **Gert Mølgaard, NNE Pharmaplan.**

Thank you all for a good year – I hope to see all of you at many of our events next year.

Charlotte Enghave

Chairman ISPE Nordic 2007